



## Don't Count On A BlackBerry Buyout

### Description

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**BlackBerry** (TSX: BB, NASDAQ: BBRY) is up for sale. On Monday, the company [announced](#) that it had formed a special committee to explore “strategic alternatives,” including the possible sale of the company. But this isn't the first time buyout rumours have circulated around the troubled handset maker and investors shouldn't count on any sale this time around either.

### Not an attractive private equity target

Yes, private equity is known for finding hidden gems using the veil of privacy and financial engineering to turn around struggling companies. But it's difficult to see how this would apply in BlackBerry's case.

First, BlackBerry's fundamentals are deteriorating. The launch of the company's new BB10 operating system has been at best underwhelming. Subscribers are fleeing at an accelerating pace. Why would a private equity player want to step in and catch this falling knife? How does going private make those problems any easier to address?

Second, financial shenanigans will offer no quick fix, either. Often private equity firms will leverage a company's balance sheet to enhance return but BlackBerry really isn't a suitable candidate for such an operation.

While it appears the company is generating free cash flow, this is only because it's delaying payments to suppliers and selling off assets to pad its balance sheet. After you strip out these operations [BlackBerry is burning cash at an alarming rate](#) with the rollout of its new handset devices. Could the company really handle any additional debt burden?

There could be some analogies to the troubled PC maker **Dell**, which found a bid. But the difference is Michael Dell is the perfect private equity partner as he controlled more than 15% of shares, was willing to put in loads of capital, and has highly-sought-after expertise. And yet in spite of these advantages only one bidder emerged, Silver Lake. **KKR** had no interest. TPG kicked the tires but didn't make an offer. **Blackstone Group** proposed a deal but dropped out after conducting some due diligence.

Private equity has certainly taken some risks in the past. But they step away from deals too.

### **No other buyers likely to emerge, either**

This isn't the first time BlackBerry shares have rallied on buyout rumours. Last year the company hired **J.P. Morgan** and the **Royal Bank of Canada** to explore the company's strategic options. Yet in spite of shares trading below \$7 per share last year no buyers emerged.

Lots of companies have been named as potential suitors. **Microsoft** is often touted as a likely buyer given the company's mobile push. However, a partnership with **Nokia** seems so much more likely given their existing relationship. It has been well-established that **Lenovo** and **HTTC** have an interest in acquiring BlackBerry. But once again, it's difficult to see this deal going over well with Canadian regulators just on the grounds of national security (or pride).

Perhaps **Google**, **Apple**, or another technology company might be interested in BlackBerry's patents. But the company's portfolio is unlikely to fetch much at auction. [Google discovered](#) that the intellectual property it acquired from Motorola Mobility is not worth nearly as much as originally thought. In addition, President Barack Obama's new [battle against patent trolls](#) has reduced the value of IP rights everywhere.

### **Foolish bottom line**

Of course there's one obvious hole in this thesis: Prem Watsa, CEO of **Fairfax Financial Holdings** ([TSX:FFH](#)). On Monday, the company's largest shareholder resigned from the board of directors over potential conflict of interest concerns. Watsa joined the board in early 2012 as part of attempts to revitalize the company and remains a strong supporter of management during this process.

This is of course no guarantee that Watsa will make a bid for Blackberry. He may have left the board because Fairfax wants to keep its position in the company if it does go private. Nevertheless, Watsa's resignation is an encouraging sign for shareholders.

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*Fool contributor Robert Baillieu does not own shares in any of the companies mentioned at this time. David Gardner owns shares of Apple and Google. Tom Gardner owns shares of Google. The Motley Fool owns shares of Apple, Google, JP Morgan, and Microsoft.*

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